| FINANCIAL YEAR | 2021/2022 |
|-------------------|-----------------|
| Municipality Name | Greater Tzaneen |
| Audit Opinion | UNQUALIFIED |

Reporting Period 2021/2022 AUDIT ACTION PLAN

| | Reporting Period | 2021/2022 AUDI | | | | | | | | | |
|----|--|---------------------|----------------|--|--|------------|--------------------|-------------|----------|-------------|-----------------------|
| NO | Audit Findings | Category of Finding | Finding Status | Root Cause | Action Plan Description | Start Date | Completion Date | Position | Progress | Probability | Narrative to Progress |
| 1 | Inconsistencies in the compliance requirements and assessment of capability and capacity of the bidder | SCM | | oversight responsibility regarding compliance and related internal controls. | The specifications compiled by the BSC and approved by the Accounting Officer will be drafted in a manner to allow the evaluation and adjudication committees to assess a bidders capacity and capability to provide the required goods/services.*The criteria will be clearly defined and will be drafted in an unbiased manner to allow all bidders to offer their goods or services.*BSC members will be trained on drafting of bid specifications that comply with the requirements of the SCM Policy. | 10-Oct-22 | In progress | Manager SCM | | | Yes |
| 2 | Bid specifications were drafted in a manner which did not allow all potential suppliers to offer their services | SCM | | oversight responsibility regarding compliance and related internal controls. | Management will strengthen review of compliance with the applicable legislation; to this effect, supply chain management committees will have the necessary skills and experience to duly execute their duties. BSC members will be trained on drafting of bid specifications that comply with the requirements of the SCM Policy. | | In progress | Manager SCM | | | Yes |
| 3 | The criteria applied in evaluating and adjudicating the bids are not the same as those indicated in the bid documentations | SCM | | oversight responsibility regarding compliance and related internal controls. | Management will ensure:Fairness and transparency throughout the evaluating and adjudicating processes,Adherence to SCM prescripts in all stages of the procurement process,Expenditure incurred since inception of the contract is disclosed as irregular expenditure,Investigation of the irregular expenditure incurred and appropriate action instituted against officials responsible. and provide training to committees regarding applicable legislative framework, where control deficiencies have been identified. | 10-Oct-22 | In progress | Manager SCM | | | Yes |
| 4 | Deviations approved after procurement had started | SCM | | review and monitor compliance with applicable laws and regulations. | The Accounting Officer will improve the control environment for the prevention and detection of non-compliance with laws and regulations to ensure that: The SCM prescripts will be fully complied with during the procurement process | | In progress | Manager SCM | | | Yes |

| 5 Deviations not justified SCM | The Accounting Officer did not review and monitor compliance with applicable laws and regulations. The municipality did not have sufficient monitoring controls to ensure the adherence to the internal policies and procedures for procurement and supply chain management. The Accounting Officer will improve the account of environment for the prevention and detection of non-compliance with laws and regulations to ensure that: The SCM prescripts will be fully complied with during the procurement process. Deviations will only be approved for emergency matters that are properly justified. | In progress | Manager SCM | Yes |
|--|--|-------------|-------------|-----|
| 6 SCM - Deviations without urgency SCM | The Accounting Officer did not review and monitor compliance with applicable laws and regulations. The municipality did not have sufficient monitoring controls to ensure the adherence to the internal policies and procedures for procurement and supply chain management. The Accounting Officer will improve the control environment for the prevention and detection of non-compliance with laws and regulations to ensure that: The SCM prescripts will be fully complied with during the procurement process. Deviations will only be approved for emergency matters that are properly justified | In progress | Manager SCM | Yes |
| 7 Bids not advertised for minimum number of days | The Accounting officer did not ensure that bids are advertised for a minimum required number of days as stipulated in the SCM regulations. The Accounting officer will ensure that bids are advertised for a minimum required number of days as stipulated in the SCM regulations. | 30-May-23 | Manager SCM | Yes |
| 8 Request for quotations does not specify minimum threshold for local content | The Accounting officer did not ensure that advert for bids/quotation for designated sector stipulates the minimum threshold for local content. The Accounting officer will ensure that advert for bids/quotation for designated sector stipulates the minimum threshold for local content. | 30-May-23 | Manager SCM | Yes |
| 9 Suppliers in service of the state – MBD 4 declaration not submitted | The Accounting Officer did not review and monitor compliance with applicable laws and regulations. The municipality did not have sufficient monitoring controls to ensure the adherence to the internal policies and procedures for procurement. | In progress | Manager SCM | Yes |
| Suppliers in service of the state – MBD 4 submitted but no declaration of state employment | The Accounting Officer did not review and monitor compliance with applicable laws and regulations. The municipality did not have sufficient monitoring controls to ensure the adherence to the internal policies and procedures for procurement and supply chain management. The Accounting Officer will improve the control environment for the prevention and detection of noncompliance with laws and regulations to ensure that: The SCM prescripts will be fully complied with during the procurement process. | In progress | Manager SCM | Yes |
| 11 Interest – Family members and business partners | The Accounting Officer did not review and monitor compliance with applicable laws and regulations. The municipality did not have sufficient monitoring controls to ensure the adherence to the internal policies and procedures for procurement and supply chain management. The Accounting Officer will improve the control environment for the prevention and detection of noncompliance with laws and regulations to ensure that: The SCM prescripts will be fully complied with during the procurement process. | In progress | Manager SCM | Yes |

| 1. | Pruitless expenditure incurred/financial loss | Finance | The accounting officer did not exercise his oversight responsibility regarding financial, performance reporting, compliance, and related internal controls. The accounting officer did not review and monitor compliance with applicable laws and regulations. The accounting officer will not the overdue account that payments are made timprevent fruitless and wasted expenditure as a result of the charged on overdue account that payments are made timprevent fruitless and vasted expenditure as a result of the charged on overdue account that payments are made timprevent fruitless and vasted expenditure as a result of the charged on overdue accounts and that payments are made timprevent fruitless and vasted expenditure as a result of the charged on overdue accounts and that payments are made timprevent fruitless and vasted expenditure as a result of the charged on overdue accounts and that payments are made timprevent fruitless and vasted expenditure as a result of the charged on overdue accounts. | ensure neously to ful he interest | 30-Jun-23 | Manage Expenditure | Yes | |
|----|---|---------|--|---|-----------|---------------------------------------|-----|--|
| 1 | 3 Expenditure : Overpayment of invoices on bulk purchases | Finance | The accounting officer did not exercise his oversight responsibility regarding financial and performance reporting and compliance and related internal controls.Inadequate follow ups were made with Eskom to clear the differences as the matter has remained unresolved for a prolonged period of time. The accounting officer will e monitor the disputes betwee municipality and Eskom to that differences are resolve reasonable time to avoiding overpayment of invoices an overstatement of expenditu financial statements | en the ensure ed within a land | | Director Electrical Engineering | | |
| 1. | Fruitless expenditure – Advertising costs | Finance | The accounting officer did not exercise his oversight responsibility regarding financial, performance reporting, compliance, and related internal controls. The accounting officer did not review and monitor compliance with applicable laws and regulations. The accounting officer will e that proper internal process followed before a decision to advertise posts are taken to cancellation of advert as thi unnecessary fruitless expenditure. Fruitless expenditur | ses a o o avoid is attracts | | Director PED | | |
| 1 | Financial loss/ Fruitless expenditure - settlements | Finance | The accounting officer did not exercise an oversight responsibility regarding the prevention of incurrence of fruitless expenditure. The accounting officer will of the expenditure incurred as expenditure and also ensur such losses are avoided in future. All legal fees relating case will be accumulated ardisclosed as part of the legs the case could have been a | s fruitless re that the to the nd al fees as | 30-Jun-23 | CFO | Yes | |
| 1 | 6 Legal fees – Labour relations matter | Finance | The accounting officer did not exercise an oversight responsibility regarding the prevention of incurrence of fruitless expenditure. The Municipality will deal w labour relations matters in li the Labour relations Displine of the municipality | ine with | 30-Jun-23 | Director Corporate Services | | |
| 1 | 7 Expenditure : Fleet management | Finance | The accounting officer did not review and monitor compliance with applicable laws and regulations. The accounting officer did not ensure that vehicles that are written off and no longer operation are removed from the ABSA fleet management register. The accounting officer will e that all vehicles that are dan and not operational are rem from the list of ABSA fleet management register. The capaying for fuel on non-operal and written off vehicles will established. Fruitless expendit statements and the financial statements and the financial must be recovered from the responsible parties. | maged noved cause ational be iditure will I al loss | 30-Jun-23 | Manager Expenditure | Yes | |
| 1: | Incorrect classification expenditure and irregular expenditure – Mulati access road | Finance | The accounting officer did not exercise an oversight responsibility regarding the prevention of incurrence of irregular expenditure The accounting officer will e all reasonable care to preve irregular and fruitless exper and will for this purpose imperfective, efficient and trans processes of financial management. | ent nditure plement sparent | 30-Jun-23 | Manager Expenditure | Yes | |
| 1: | 9 Incorrect classification expenditure and irregular expenditure –Codesa to Hani Street | Finance | The accounting officer did not exercise an oversight responsibility regarding the prevention of incurrence of irregular expenditure The accounting officer will e all reasonable care to preve irregular and fruitless exper and will for this purpose impeffective, efficient and trans processes of financial mana and compliance. | ent nditure plement sparent | 30-Jun-23 | Manager Expenditure | Yes | |

| 20 Act | ting allowance –acting allowance settlement | Finance | with Regulation on staff and Collective agreements prior to | The accounting officer will monitor appointments of acting allowance in line with Regulation of staff and Collective agreements. | 01 12 2022 | 30-Jun-23 | Manager Human Resources | | |
|-------------|--|---------|---|--|------------|-----------|-------------------------------------|--|-----|
| 21 | Payment not made within 30 days | Finance | | The Accounting officer will ensure that all payments are made within 30 days of receipt of invoice in line with section 65(2) (e) of the MFMA | 30-Nov-22 | On-going | Manager Expenditure | | Yes |
| 22 E | Expenditure :Legal fees for debt collection | Finance | The accounting officer did not exercise an oversight responsibility regarding the prevention of incurrence of fruitless expenditure. | The accounting officer will disclose the expenditure incurred on legal costs as fruitless expenditure and also ensure that such losses are avoided in the future. | 08-Nov-22 | 30-Jun-23 | Manager Revenue | | |
| 23 | Action plan not fully implemented | Finance | exercise his oversight | The accounting officer will monitor the developed action plan to ensure that all reported matters are adequately and timeously addressed this exercise will ensure that repetition of audit findings is curbed and this will lead to improved audit outcomes. | 21-Sep-22 | | ММ | | |
| 24 | Policies not reviewed | Finance | The Accounting Officer did not ensure that municipal policies are reviewed and approved annually | The accounting officer will ensure that there are systems in place to monitor policies, review and approve the policies in line with the review requirement contained in the same policy. | 01 12 2022 | 30-Jun-23 | Director Corporate Services | | |
| | regular Expenditure – Difference between amount written off per AFS and amount approved by council | Finance | ensure that the Irregular | The Accounting officer will ensure that the Irregular expenditure is only disclosed in the financial statements as "written off after approval by council and the amount disclosed is accurate. | 30-Nov-22 | 30-Jun-23 | CFO | | |
| 26 P | PPE: infrastructure assets: Roads are not impaired | Finance | ensure that an annual test of impairment was not | The Accounting officer will ensure that all assets are tested for impairment on an annual basis as per the requirements of GRAP. | 2022/10/26 | | Director Engineering Services | | |
| adju | estment Property: Loss from fair value ustment not recognized on a dilapidated estment property. | Finance | ensure that Investment properties are maintained in a good condition and are held for capital appreciation or to earn rental income | The accounting officer will ensure that there are proper controls that are put in place to ensure that Investment properties are repaired and maintained. Investment properties will be value at fair value, and where changes occur those changes will be considered in determining the fair value. All other investment properties that are dilapidated will be fair valued and a correct valued attached, and not only the investment property that has been included in the COMAF. | 25-Oct-22 | 30-Jun-23 | Manager Asset | | |
| 28 | PPE: Stolen assets not written off | Finance | ensure that all stolen assets | The Accounting officer will ensure that all stolen assets are reported to Asset department and written off in the asset register. | 17-Nov-22 | 30-Jun-23 | Manager Asset | | |

| 29 | - Acting allowance – Differences between allowances as per payroll report and amounts as recalculated (Underpayment) | Finance | The accounting officer did not develop an acting policy and operational procedures that would ensure that there is uniformity and unanimity with regards to interpretation and application of Condition of Service with regards to acting allowances. | The Accounting officer will ensure that controls are implemented to ensure compliance with all relevant legislation and standards and develop a compliance checklist for assessing compliance with all applicable legislation and standards. The Accounting Officer will develop an Acting policy to streamline processes around acting and to ensure common understanding and interpretation of Condition of Service. | 30-Nov-22 | 30-Jun-23 | Manager Expenditure | | |
|----|--|---------|---|---|------------|-----------|-------------------------------|--|--|
| 30 | Acting allowance – Acting for longer than six months | Finance | | The Accounting officer will ensure controls are implemented to ensure compliance with all relevant legislation and standards and develop a compliance checklist for assessing compliance with all applicable legislation and standards. The Accounting Officer wil develop an Acting policy to streamline processes around acting and to ensure common understanding and interpretation of Condition of Service and Regulation of Staff | 30-Jun-23 | | Manager Human Resources | | |
| 31 | Employees outside the overtime scale remunerated overtime | Finance | ensure that municipal employees comply with the | The controls will be implemented to ensure compliance with all relevant legislation and standards and develop a compliance checklist for assessing compliance with all applicable legislation and standards.•Employees who earn above the threshold of R 211 596-30 will only be compensated in compliance with the overtime policy and guiding tools as approved and gazzeted salary threshold determinations | 01 12 2022 | Jun-23 | Manager Human Resources | | |
| 32 | Overtime hours worked not pre-approved | Finance | ensure that proper overtime control measures are implemented | The accounting officer will ensure that controls are implemented to ensure compliance with all relevant legislation and standards and develop a compliance checklist for assessing compliance with all applicable legislation and standards and Pre-approval for all overtime to be worked must be granted before employees commence with the over time. | 2022/11/08 | 30-Jun-23 | Manager Expenditure | | |
| 33 | Overtime - Excessive hours | Finance | ensure that employees comply with the overtime | The accounting officer will ensure that controls are implemented to ensure compliance with all relevant and applicable legislation. | 01 12 2022 | Jun-23 | Manager Human Resources | | |
| 34 | Employee-related costs – Leave days encashed exceed the maximum of eight(8) working days | Finance | ensure that there are controls in place to ensure that there is compliance with municipal | The accounting officer will ensure employees only encash a maximum of eight (8) leave days as per the leave policy,Put measures in place that will detect and prevent leave encashment of more than eight (8) days and Include the amount of R25 636-32 in the fruitless and wasteful register. | 30-Nov-22 | 30-Jun-23 | Manager Expenditure | | |

| 35 - Leave management - Annual leave taken | Finance | The Accounting Officer (AO) | The accounting officer will ensure 14/11/2022 | | Manager | |
|--|---------|--|---|---------------|--------------------|--|
| without prior approval | | did not ensure that there is | annual leave is only taken after | | Office of the | |
| | | adherence with the leave | approval has been sought and | 1 | Mayor | |
| | | policy in the municipality by | granted by responsible line | | | |
| | | staff. | manager.Employees will apply for | | | |
| | | | leave prior to taking the leave days and not after the annual leave | | | |
| | | | process has been concluded | | | |
| 36 Traffic fines:Overstatement of Revenue | Finance | Implement proper record | The accounting officer will ensure 30/11/2022 | | Manager Law | |
| | | keeping in a timely manner to | that all the traffic fines on the list are | | and | |
| | | | t actual tickets that were issued and | | Enforcement | |
| | | and accurate information is | are sent to the offender for payment | | | |
| | | accessible and available to | purpose. | | | |
| | | support financial and performance reporting. | | | | |
| | | performance reporting. | | | | |
| | | | | | | |
| 37 Traffic fines: Difference between the amount | Finance | | Fines amounts will be in line with the 2022/11/11 | | Manager Law | |
| on the charge book and the traffic tickets. | | complete financial and | approved charge book to ensure | | and | |
| | | performance reports that are supported and evidenced by | accuracy of traffic fines. | | Enforcement | |
| | | reliable information. | | | | |
| | | reliable information. | | | | |
| 38 Traffic fines Withdrawals | Finance | Implement controls area della | The accounting officer will ensure 30/11/2022 | | Manager Lew | |
| i ranic lines withdrawais | Finance | Implement controls over daily and monthly processing and | The accounting officer will ensure that all the withdrawals have a valid | 1 | Manager Law and | |
| | | reconciling of transactions | reason and will improve the control | 1 | Enforcement | |
| | | and review and monitor | environment for the prevention and | 1 | | |
| | | compliance with applicable | detection of non-compliance with | 1 | | |
| | | laws and regulations | laws and regulations. | | | |
| | | | | 1 | | |
| 39 Understatement of interest income | Finance | Accrued amounts not | Interest income as confirmed by the 30/11/2022 | 30/06/2022 | Manager | |
| | | recorded in the underlying | bank as accrued will be recorded in | | Financial | |
| | | records | the underlying records and reported | | Reporting and | |
| | | | in the financial statements in line with | | Services | |
| | | | GRAP 1 | | | |
| | | | | | | |
| 40 Receivables: Indigents charges (Non- | Finance | Implement controls over daily | The accounting officer will ensure 11-Nov-22 | Jan-23 | Manager | |
| compliance) | | and monthly processing and | that all indigents that are approved by | | Revenue | |
| | | reconciling of transactions | council at the beginning of the year | | | |
| | | and Review and monitor | were flagged under AAPT and | | | |
| | | compliance with applicable laws and regulations | benefiting the basic services as indigents. | | | |
| | | laws and regulations | ilidigents. | | | |
| | | | | | | |
| 41 Receivables: Indigents charges (Termination) | Finance | Management failed to | The accounting officer will ensure 11-Nov-22 | Jan-23 | Manager | |
| | | implement proper record | that all debtors that were terminated | | Revenue | |
| | | keeping in a timely manner to ensure that complete, | have valid reasons. | | | |
| | | relevant, and accurate | | | | |
| | | | | | | |
| | | information is accessible and | | | | |
| | | information is accessible and available to support financial | | | | |
| 1 | | | | | | |
| 42 Receivables : Dunlicate billing | Finance | available to support financial and performance reporting. | The management will ensure that the 16-Nov. 22 | Jan-23 | Manager | |
| 42 Receivables : Duplicate billing | Finance | available to support financial and performance reporting. Management failed to | The management will ensure that the lissues identified above are adjusted | Jan-23 | Manager Revenue | |
| 42 Receivables : Duplicate billing | Finance | available to support financial and performance reporting. | The management will ensure that the issues identified above are adjusted in line with GRAP 9 and 108, and | Jan-23 | Manager Revenue | |
| 42 Receivables : Duplicate billing | Finance | available to support financial and performance reporting. Management failed to implement proper record | issues identified above are adjusted | Jan-23 | ŭ | |
| 42 Receivables : Duplicate billing | Finance | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of | Jan-23 | ŭ | |
| 42 Receivables : Duplicate billing | Finance | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent | Jan-23 | ŭ | |
| 42 Receivables : Duplicate billing | Finance | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of | Jan-23 | ŭ | |
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| | | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent years. | | Revenue | |
| | Finance | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent years. | Jan-23 Dec-22 | ŭ | |
| | | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent years. The accounting officer will ensure 11-Nov-22 | | Revenue | |
| | | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting Implement controls over daily and monthly processing and reconciling of transactions and Review and monitor | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent years. The accounting officer will ensure that all the all clients that are owning for more than 30 days will be discontinued and will improve the | | Revenue | |
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| 43 Discontinued services (Non-compliance) | Finance | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting Implement controls over daily and monthly processing and reconciling of transactions and Review and monitor compliance with applicable laws and regulations | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent years. The accounting officer will ensure that all the all clients that are owning for more than 30 days will be discontinued and will improve the control environment for the prevention and detection of noncompliance with laws and regulations. | Dec-22 | Manager Revenue | |
| | Finance | available to support financial and performance reporting. Management failed to implement proper record keeping in a timely manner to ensure that complete, relevant, and accurate information is accessible and available to support financial and performance reporting Implement controls over daily and monthly processing and reconciling of transactions and Review and monitor compliance with applicable laws and regulations Management failed to | issues identified above are adjusted in line with GRAP 9 and 108, and ensure that revenue and receivables are accounted for in terms of applicable standards in subsequent years. The accounting officer will ensure that all the all clients that are owning for more than 30 days will be discontinued and will improve the control environment for the prevention and detection of noncompliance with laws and regulations. The management will ensure that the 17-Nov-22 | | Manager Revenue | |
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| 48 | Inventory: Overstatement of Land Inventory | Finance | ensure that Land- Inventories is accounted for in line with GRAP and only assets which the municipality has control | The Accounting Officer will ensure that assets are accounted for in line with the requirements of GRAP and that deeds search are performed for land to ensure that the municipality is the principal owner of the Land. | | | Director PED | | |
|----|--|----------------------------------|---|--|------------|---------|-------------------------------------|--|--|
| 46 | Inventory: Differences between Municipal valuation roll and Deeds office | Finance | | The Accounting Officer will ensure that assets are accounted for in line with the requirements of GRAP and that deeds search are performed for land to ensure that the municipality is the principal owner of the Land. | 30/11/2022 | Ongoing | Manager Revenue | | |
| 47 | Prior year finding – Damaged pavement layer and gravel material | Performance/Infrastructure audit | Financial and performance Management: Review and monitor compliance with applicable laws and regulations. Management did not implement proper control to ensure that any arithmetical errors, omissions and discrepancies on the bill of quantities were detected prior to appointment of the preferred bidder to avoid termination of the contractor prior to completion of the project and the damage on the works. | The municipality will update the fruitless and wasteful expenditure register and disclosure in the financial statements. | | | Director Engineering Services | | |
| 48 | Project delay | Performance/Infrastructure audit | Failure to manage the project by the municipality to ensure that the project is completed on time; led to additional works and expenditure. The municipality did not secure and/or ring-fence adequate funding to complete the project. | The accounting officer will investigate reasons for poor project and contract management by the project managers in order to identify the root cause of their inefficiency. This will enable the accounting officer to identify root causes and implement corrective actions. The accounting officer will investigate reasons for inadequate project management, resulting in fruitless and wasteful expenditure. The municipality will update the fruitless and disclosure in the financial statements. | | | Director Engineering Services | | |
| 45 | Increase in project costs | Performance/Infrastructure audit | by the municipality to ensure that the project is completed on time; led to additional works and expenditure. | The accounting officer will investigate reasons for poor project and contract management by the project managers and consultants in order to identify the root cause of their inefficiency. This will enable the accounting officer to identify root causes and implement corrective actions. Furthermore, action will be taken against those found to have not acted in the best interest of the municipality. The municipality will update the fruitless and wasteful expenditure register and disclosure in the financial statements. | t | | Director Engineering Services | | |

| 50 Poor planning: Variation Order | Performance/Infrastructure | Inadequate planning by the | The municipality will ensure that there | Director | | |
|--|----------------------------|--|---|---|---------|--|
| | audit | municipality and the | are sufficient measures and controls | Engineering | g | |
| | | consultant team as items that | in place during the planning phase of | Services | | |
| | | should have been identified | projects to be able to determine the | | | |
| | | during the planning and | complete scope of works to avoid a | | | |
| | | | | | | |
| | | included in the project scope | negative impact on projects. The | | | |
| | | were omitted as part of the | accounting officer will investigate | | | |
| | | scope of works. | reasons for poor project and contract | | | |
| | | | management by the project | | | |
| | | | managers and consultants to identify | | | |
| | | | | | | |
| | | | the root cause of their inefficiency. | | | |
| | | | This will enable the accounting officer | | | |
| | | | to identify root causes and implement | | | |
| | | | corrective actions. Furthermore, | | | |
| | | | action will be taken against those | | | |
| | | | found to have not acted in the best | | | |
| | | | | | | |
| | | | interest of the municipality. | | | |
| | | | | | | |
| 51 Discrepancies on professional service | Performance/Infrastructure | The municipality made | The accounting officer will investigate | Director | | |
| provider's fees | audit | payment towards the | reasons for poor contract | Engineering | n | |
| provider e rece | dadii | consultant for the same | · · · · · · · · · · · · · · · · · · · | Services | | |
| | | | management by the project manager | Services | | |
| | | services already rendered. | in order to identify the root cause of | | | |
| | 1 | | their inefficiency which resulted in | | | |
| | | | overpayments. This will enable the | | | |
| | 1 | | accounting officer to identify root | | | |
| | 1 | | causes and implement corrective | | | |
| | 1 | | | 1 | | |
| | 1 | | actions.The municipality will adjust | 1 | | |
| | 1 | | the professional service provider's | 1 | | |
| | 1 | | fees and recover any amount that | 1 | | |
| | | | was overpaid. | | | |
| | | | ' | | | |
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| | | | | | | |
| 52 Over claimed items | Performance/Infrastructure | The municipality and | The accounting officer will investigate | Director | | |
| | audit | consultant failed to verify that | reasons for poor contract | Engineering | | |
| | addit | payment made towards the | | Services | | |
| | | | management by the project manager | Services | | |
| | | contractor correlate to the | in order to identify the root cause of | | | |
| | | work done on site | their inefficiency which resulted in | | | |
| | | | overpayment. This will enable the | | | |
| | | | accounting officer to identify root | | | |
| | | | causes and implement corrective | | | |
| | | | | | | |
| | | | actions.The municipality will recover | | | |
| | | | | | | |
| | | | any amount that was overpaid from | | | |
| | | | any amount that was overpaid from the contractors | | | |
| | | | | | | |
| | | | the contractors | | | |
| 53 Planned indicators and/or targets included in | AOPO | Management did not | the contractors Management will adequately review 30/10/2022 | 30/06/2023 PMS Officer | | |
| 53 Planned indicators and/or targets included in the initial or a revised Service Delivery | AOPO | adequately review the Annual | the contractors | and Director | or | |
| the initial or a revised Service Delivery | AOPO | | the contractors Management will adequately review the Annual Performance report to | and Director | or | |
| the initial or a revised Service Delivery &Budget implementation plan were removed | AOPO | adequately review the Annual Performance Report to | the contractors Management will adequately review the Annual Performance report to ensure that reported performance | and Director Engineering | or | |
| the initial or a revised Service Delivery &Budget implementation plan were removed during the year and were not reported in the | AOPO | adequately review the Annual Performance Report to ensure that reported | the contractors Management will adequately review the Annual Performance report to ensure that reported performance information is consistent and | and Director | or | |
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| 56 Reported achievement did not agree with the evidence provided, i.e. not valid and/or accurate and/or complete | AOPO | adequately review the Annual Performance Report to ensure that reported performance information is accurate and in | ensure that reported performance information is accurate and complete Reconciliation of reported performance and evidence on a | 30/06/2023 | PMS Officer and Director Electrical Engineering | | |
|--|------|---|--|------------|--|--|--|
| 57 Poor Planning | AOPO | Management did not adequately review the SDBIP before approval and publishing to ensure that planned targets are appropriate. Management oversight- Review of the APR | Management will adequately review SDBIP to ensure that planned targets are appropriate. To review the APR in terms of targets comparing the SDBIP and the indiviual target in the APR for accuracy and comleteness | 30/06/2023 | PMS Officer and Director Electrical Engineering | | |





| Audit Report | Other | Admistrati | Internal Audit Comment |
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| | FINANCIAL YEAR | 2021/2022 | | | | |
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| | Municipality Name | Greater Tzane | en | | | ' |
| | Audit Opinion | UNQUALIFIED |) | | | |
| | Reporting Period | 2021/2022 AUD | DIT ACTION P | LAN | | |
| NC | Audit Findings | Category of Finding | Finding Status | Root Cause | Action Plan Description | Start Date |
| 1 | Inadequate monitoring of Service Level Agreement (SLA) | IΤ | | Application system owners (Inzalo) legal process of updating the SLA is hampering the control been implemented and clearly documented. | Management will review the SLA between Sebata (Inzalo) and the municipality to determine how frequently the service provider performance against the SLA will be monitored and evaluated in accordance to the ICT service provider management framework. Once the frequency has been established the municipality perform the review in accordance with the agreement. | |
| 2 | Insufficient audit trail functionality on Contour, and Action Assist system | IT | | System limitation to produce reports that indicate the user account updated and the system administrators' activities performed on user account. | Management will perform a risk assessment with the assistance from the service provider to update the system and ensure that the system administrators' activities are logged and the following at minimum will be logged,the activities performed and The person that carried out the activities. | |
| 3 | Inadequate implementation of User Access Management on Inzalo EMS system | IΤ | | System limitation to produce reports that indicate the user account updated and the system administrators' activities performed on user account. | Management will ensure that user account management processes weaknesses identified are addressed. Management will ensure that system administrators' activities on Inzalo are adequately monitored and reviewed. Such reviews should be performed inline with the administrators | |